



Market Data

Market Cap (intraday)	8.9B
Enterprise Value (August 13, 2019)	19.1B
Enterprise Value/EBITDA	13.7x

Financial Summary (08/12/2019)

Revenues	4,243M
EBITDA	1,398M
Net Income	355.1M

Financial Analysis

Solvency Ratios

LTD/Total Capitalization	83.50%
EBITDA/Interest Expense:	3.35x
LTD/EBITDA:	6.00x

Profitability Ratios

56.92%
32.95%
17.64%
2.78%
20.04%

Industry: Real Estate Investment Trusts Employees: 26,000+ Facilities Worldwide: 1,450+ Cubic Feet of Hardcopy Records: 696 million+ Pieces of Media: 89 million+

IRM \$37.66 – Buy

Valuation Methodology

Stock Price	\$30.98
Trading Comparable EBITDA Multiple	\$45.82
DCF Analysis	\$36.19
Average	\$37.66



Profile

Iron Mountain Incorporated (NYSE: IRM), founded in 1951, is the global leader for storage and information management services. Trusted by more than 225,000 organizations around the world, and with a real estate network of more than 85 million square feet across more than 1,400 facilities in over 50 countries, Iron Mountain stores and protects billions of valued assets, including critical business information, highly sensitive data, and cultural and historical artifacts. Providing solutions that include information management, digital transformation, secure storage, secure destruction, as well as data centers, cloud services and art storage and logistics, Iron Mountain helps customers lower cost and risk, comply with regulations, recover from disaster, and enable a more digital way of working. Iron Mountain is a component of the S&P 500 Index and a member of the FTSE4Good index.

Financial Analysis

FY18 vs FY17

Operations:

- Net Sales for FY18 were \$4,225,761 an increase of \$380,183 or 9.90% compared to \$3,845,578 for FY17. According to the Annual Form 10-K for year end December 31, 2018, the increase in reported consolidated storage revenue was driven by the favorable impact of acquisitions/divestitures and consolidated internal storage rental revenue growth, partially offset by unfavorable fluctuations in foreign currency exchange rates.
- Cost of Sales increased by 6.90% from \$1,685,318 in FY17, to \$1,801,582 for FY18. According to 10-K significant Acquisition Costs of Recall were included in cost of sales were \$7.6 million for the year ended December 31, 2018 and \$20.5 million for the year ended December 31, 2017.
- Operating expenses increased by \$273,784 in FY18, which increased expenses of FY17 \$3,196,469 by 8.60% to \$3,470,253 for FY18. Where other operating expenses decreased by 17.20% from \$457,386 for FY17 to \$378,532 for FY18.
- As a result of the decrease in other operating expenses and an increase of 96.60% in income from continuing operations, operating income for FY18 increased by 97.70% to impressive \$363,351 of profit for FY18 which is \$179,530 more than \$183,821 for FY17.

Cash Flow:

- For the year ended December 31, 2018, net cash flows provided by operating activities increased by \$212.3 million compared to the prior year period. According to the Annual Form 10-K for year end December 31, 2018, the primary factors that impacted the increase in cash flows provided by operating activities were an increase in net income of \$179.6 million and a decrease in cash used in working capital of \$51.7 million, primarily related to the timing of collections of accounts receivable, partially offset by the timing of payments associated with our accounts payable.
- Capex increased from \$4,829,000 in FY17 to \$8,861,000 in FY18 to support growth of company.
- The cash flow from investing activities decreased from (\$79.95B) in FY17 to (\$34.46B) in FY18.
- Financing activities generated \$15,082,000 for FY18 vs a generated cash of \$44,557,00 in FY17 primarily due to payment of dividends and payment of \$16.4 million for debt financing and equity issuance costs.
- As a result of the above, cash for FY18 increased to \$18,491,000 from only \$120,000 for FY17.

Leverage:

- Total debt increased by \$1,099,552 from \$7,043,271 FY17 to \$8,142,823. According to 10-K report the obvious reason for this increased reliance on debt is that as a REIT, Iron Mountain is required to distribute at least 90% of its REIT taxable income to maintain its status as a REIT. Between the inability to issue equity at terms favorable to the company and the lack of retained capital to organically support the company's capex needs, the company must rely primarily on debt.
- Interest coverage ratio slightly increased to 3.41x at FY18 from 3.31x for FY17 primarily due to higher EBITDA.
- Total Debt to EBITDA decreased to 5.84x for FY18 from 6.01x for FY17, due to increased debt of the company.

	l	Y18 vs F	Y1	7		
	li li	Year Ended D	ece	mber 31,	Dollar	Percentage
		2017		2018	Change	Change
Revenues	\$	3,845,578	\$	4,225,761	\$ 380,183	9.90%
Operating Expenses	\$	3,196,469	\$	3,470,253	\$ 273,784	8.60%
Operating Income	\$	649,109	\$	755,508	\$ 106,399	16.40%
Other Expenses, Net	\$	457,386	\$	378,532	\$ (78,854)	-17.20%
Income from Continuing Operations	\$	191,723	\$	376,976	\$ 185,253	96.60%
(Loss) Income from Discontinued						
Operations, Net of Tax	\$	(6,291)	\$	(12,427)	\$ (6,136)	97.50%
Net Income	\$	185,432	\$	364,549	\$ 179,117	96.60%
Net Income Attributable to						
Noncontrolling Interests	\$	1,611	\$	1,198	\$ (413)	-25.60%
Net Income Attributable to Iron						
Net Income Attributable to Iron	\$	183,821	\$	363,351	\$ 179,530	97.70%
Mountain Incorporated						

			Incon	ne Statement								
		Anı	nually		Quarterly					00/20/2012		
	LTM 2019	12/31/2018	12/31/2017	12/31/2016	06/30/2019	C	3/31/2019	12/31/2018	09	9/30/2018		
		(in	000s)				(in C	00s)				
Revenues:												
Storage Rental	\$ 2,648,129	\$2,622,455	\$ 2,377,557	\$2,142,905	\$ 669,28	8 \$	662,974	\$ 658,894	\$	656,973		
Service	\$1,595,121	\$1,603,306	\$ 1,468,021	\$1,368,548	\$ 397,61	9 \$	390,889	\$ 402,595	\$	404,018		
Total Revenues	\$4,243,250	\$4,225,761	\$ 3,845,578	\$3,511,453	\$ 1,066,90	7 \$	1,053,863	\$ 1,061,489	\$	1,060,991		
Operating Expenses:												
Cost of Sales	\$1,828,043	\$1,801,582	\$ 1,685,318	\$1,567,777	\$ 465,10	2\$	461,544	\$ 453,379	\$	448,018		
SG&A	\$1,032,903	\$1,038,975	\$ 984,965	\$ 988,332	\$ 252,76	4 \$	270,559	\$ 260,449	\$	249,131		
Depreciation & Amortization	\$ 649,530	\$ 639,514	\$ 522,376	\$ 452,326	\$ 164,33	1\$	162,483	\$ 164,919	\$	157,797		
Intangible Impairments	-	\$ -	\$ 3,011	\$ -	-		~	-		-		
(Gain) Loss on Disposal/Write-Down of PP&E	\$ (15,945) \$ (9,818)	\$ 799	\$ 1,412	\$ (8,40	5) \$	602	\$ (9,102)	\$	960		
Total Operating Expenses	\$3,494,531	\$3,470,253	\$ 3,196,469	\$3,009,847	\$ 873,79	2\$	895,188	\$ 869,645	\$	855,906		
Operating Income (Loss)	\$ 748,719	\$ 755,508	\$ 649,109	\$ 501,606	\$ 193,11	5\$	158,675	\$ 191,844	\$	195,746		
Interest Expense	\$ 417,141	\$ 409,289	\$ 353,575	\$ 310,662	\$ 105,31	4 \$	102,436	\$ 105,715	\$	103,841		
Other Expense (Income)	\$ (9,608) \$ (11,692)	\$ 79,429	\$ 44,300	\$ (15,19	2) \$	15,210	\$ (13,113)	\$	325		
Income (Loss) from Continuing Operations Before Provision (Benefit) for Income Taxes and Gain on Sale of Real Estate	\$ 341.186	\$ 357,911	\$ 216,105	\$ 146,644	\$ 102,99	3\$	41,029	\$ 99,241	\$	91,580		
Provision (Benefit) for Income Taxes	\$ 31,528		\$ 25,947	\$ 44,944	\$ 10,64	6 Ś	10,553	\$ (5,610)	Ś	14,300		
Gain on Sale of Real Estate	\$ (4,567) \$ (55,328)		Kein in the second s	-		-	\$ (53,980)		(1,348)		
Income (Loss) from Continuing Operations	\$ 368,147	\$ 376,976	\$ 191,723	<u> </u>	\$ 92,34	7 \$	30,476	\$ 158,831	\$	78,628		
Income (Loss) from discontinued Operations	\$ (11,501) \$ (12,427)				8 \$	(24)	\$ -	\$	(11,605)		
Net Income (Loss)	\$ 356,646	\$ 364,549	\$ 185,432		\$ 92,47		30,452		\$	67,023		
Less: Net Income (Loss) Attributable to												
Noncontrolling Interests	\$ 1,513	\$ 1,198	\$ 1,611	\$ 2,409	\$ 3	4 \$	891	\$ 713	Ş	(125)		
Net Income (Loss) Attributable to Iron Mountain Incorporated	\$ 355,133	\$ 363,351	\$ 183,821	\$ 104,824	\$ 92,44	1\$	29,561	\$ 158,118	\$	<mark>67,148</mark>		

			Ann	Annually	1000		
		LTM 2019	2018		2017	2016	
Cash Elows from Onerating Artivitiae:			(in c	(in 000s)			
Net income (loss)	\$	356,646.00 \$	364,549	\$	185,432 \$	107,233	Netl
Loss (income) from discontinued operations Adjustments to reconcile net income (loss) to cash			12,427	A	6,291 \$	(3,303)	Oper
flows from operating activities:	\$						Depr
Depreciation	n 69	209,693.00 \$	202,449	n 69	131,055 \$	99,951	Chan
Revenue reduction associated with amortization of						2	
customer muucements and above- and below- market leases	\$	(747.00) \$		\$	3,011 \$		Chan
Stock-based compensation expense	\$		16,281	\$		12,217	Chan
Provision (benefit) for deferred income taxes	69 69	34,661.00 \$	31,167	69 69	30,019 \$	28,976	Chan
Loss on early extinguismment of dept, net (Gain) loss on disposal/write-down of property,	9		(671'01)		+ (nicion)	(000'00)	
plant and equipment, net	\$	(6,127.00) \$	•	\$	78,368 \$	9,283	Inves
Gain on Russia and Ukraine Divestment	6 9 6		(65,658)	\$	(766) \$	(898)	Capit
Foreign currency transactions and other, net (Increase) decrease in assets	A W	(34.363.00) \$	(36.054)	A 4A	- 3 (93.805) \$	(67.395)	Othe
Increase (decrease) in liabilities	69		(14,233)	\$	(8,146) \$	6,582	Total
Cash Flows from Operating Activities - Continuing	G	070 460 00 6	000 644	ų	704 760 ¢	544 246	
Operations Cash Flows from Operating Activities - Discontinued		\$12,403.00	930,044	A	¢ 607'471	012,170	Finar
Operations		(518.00) \$	(395)	69		2,679	Divid
Cash Flows from Operating Activities	• • •	¢ 00'106'176	20000	•	120,368 \$	044,630	Net B
Cash Flows from Investing Activities:	~ ~						Othe
Capital expenditures	\$	(609,592.00) \$	(460,062)	€9 €	(343,131) \$	(328,603)	Total
Cash paid for acquisitions, net of cash acquired Acquisition of customer relationships	A G		(53.577)		(55.126) \$	(31.561)	Effec
Customer inducements	\$		(8,902)			(19,205)	
Contract fulfillment costs and third-party	ļ				ł		
commissions Investments in joint ventures	5	(67,745.00) \$	(26,208)	6	N 64	t 9	
Proceeds from sales of property and equipment and							
other, Net	Ś	132,784.00 \$	86,159	\$	9,337 \$	779,7	
Cash Flows from Investing Activities - Continuing Operations	\$	(783.366.00) \$	(2.230.128)	\$	(599.448) \$	(632.703)	
Cash Flows from Investing Activities - Discontinued							
Operations	\$	13,311.00 \$	8,250	s	- 2	96,712	
Cash Flows from Investing Activities	s v	(770,055.00) \$	(2,221,878)	\$	(599,448) \$	(535,991)	
Cash Flows from Financing Activities:	n vr	6					
Repayment of revolving credit facility, term loan	¢	10 220 255 201 6	1001 001 111		14 400 COEV ¢	144 DE4 4401	
racilittes and other debt Proceeds from revolving credit facility, term loan	\$	¢ (00.002,816,8)	(14, 132, 133)	A	¢ (14,423,033) \$	(14,001,440)	
facilities and other debt	ŝ	9,405,305.00 \$	15,351,614	\$		14,544,388	
Net proceeds from sales of senior notes	ŝ	' '	2	\$	910,092 \$	925,443	
Debut manung and equity contribution more	\$	S.	2	\$	13,230 \$	1,299	
Debt repayment and equity distribution to							
noncontrolling interests Parent cash dividends	5 5	(2,443.00) \$ (689.940.00) \$	(673.635)	A 4	(439.999) \$	(1, /65) (505.871)	
Net proceeds associated with the Over-Allotment							
Option	\$	\$	76,192	\$	516,462 \$	r	
Net proceeds associated with the At the Market (ATM) Program	\$	د ۱	8,716	\$	59,129 \$	r	
Net (payments) proceeds associated with employee							
stock-based awards Pavment of debt financing and stock issuance costs	\$ \$	(610.00) \$ (3.020.00) \$	(1,142) (16.405)	\$ \$	13,095 \$ (14.793) \$	31,922 (18.603)	
Cash Flows from Financing Activities - Continuing				ą			
Operations	s	(208,973.00) \$	550,678	\$	540,425 \$	125,373	
Cash Flows from Financing Activities - Discontinued Operations	s	د		\$	\$	ĩ	
Cash Flows from Financing Activities	ŝ	(208,973.00) \$	550,678	~	540,425 \$	125,373	
Effect of Exchange Rates on Cash and Cash	v	\$ 100 911 911	(24 563)	4	\$ 07270	(25,174)	
(Decrease) Increase in Cash and Cash Equivalents	ŝ		(760,214)	\$		108,103	
Cash and Cash Equivalents, including Restricted			001 200			100 001	
Cash, Beginning of Period Cash and Cash Friuivalents. including Restricted	~	¢ 00.685,c01	660'676	~	236,484	128,381	
Cash, End of Period	Ş	139,289.00 \$	165,485	\$	925,699 \$	236,484	

		č		
		nna	Quaterly	
	06/30/2019	03/31/2019	12/31/2018	09/30/2018
		(in	(in 000s)	
	555 CO - 3	¢ 30 564 ¢	¢ 450.440 ¢	5 57 540
	144 ⁷⁶ ¢	•		
Operating Activities, Cash Flows Provided By or Used In				
Depreciation	\$ 156,496	\$ 156,763	\$ 157,362	\$ 162,302
Adjustments To Net Income	\$ (13,880)	\$ 23,166	\$ (80,136)	\$ 14,404
Changes In Accounts Receivables	-		14	
Channee In Lishilitiae	2		5	,
Changes In Inventories			,	
Changes In Other Operating Activities	\$ 62,139	\$ (105,896)	\$ 60,116	\$ (16,597)
Total Cash Flow From Operating Activities	\$ 312,664	\$ 117,067	\$ 311,006	\$ 231,214
Investing Activities, Cash Flows Provided By or Used In				
Capital Expenditure	\$ (182,366) \$	\$ (184,765) \$	\$ (130,109) \$	\$ (112,352)
Investments	5	\$ (19,222) \$	\$ (19,222) \$	\$ (19,222)
Other Cash flows from Investing Activities	\$ 5,061	\$ 5,061	\$ 8,250	\$ 8,250
Total Cash Flows From Investing Activities	\$ (158,456)	\$ (311,217)	\$ (119,085)	\$ (181,297)
Financing Activities, Cash Flows Provided By or Used In				
Dividends Paid	\$ (175,334)	\$ (178,023)	\$ (168,232)	\$ (168,351)
Sale Purchase of Stock	0		-	-
Net Borrowings	\$ 22,965	\$ 372,220	\$ (51,371)	\$ 143,226
Other Cash Flows from Financing Activities	\$ 3,735	\$ (6,461)	\$ 722	\$ (4,069)
Total Cash Flows From Financing Activities	\$ (148,634) \$	\$ 187,736 \$	\$ (218,881) \$	\$ (29,194)
Effect Of Exchange Rate Changes	\$ (5,053) \$	\$ 2,404 \$	\$ (5,231) \$	\$ (11,239)
Change In Cash and Cash Equivalents	\$ 521 \$	\$ (4,010) \$	\$ (32,191) \$	\$ 9,484

Cons	oli	dated Bala	Inc	e Sheet				
		LTM 2019		2018		2017		2016
				(in 00	00s)			
Assets:								
Current Assets								
Cash and Cash Equivalents	\$	161,996	\$	165,485	\$	925,699	\$	236,484
Accouts Receivable, Net	\$	852,330	\$	846,889	\$	835,742	\$	691,249
Prepaid Expenses and other Current Assets	\$	200,777	\$	195,740	\$	188,874	\$	184,374
Total Current Assets	\$	1,215,103	\$	1,208,114	\$	1,950,315	\$	1,112,107
PP&E				09 145				
PP&E	\$	7,840,423	\$	7,600,949	\$	6,251,100	\$	5,535,783
Less; Accumulated Depreciation	\$	(3,281,864)	\$	(3,111,392)	\$	(2,833,421)	\$	(2,452,457
PP&E, Net	\$	4,558,559	\$	4,489,557	\$	3,417,679	\$	3,083,326
Other Assets, Net				0.00 No. 10	- 11			0. v v v v v v v v v v v v v v v v v v v
Goodwill	\$	4,473,424	\$	4,441,030	\$	4,070,267	\$	3,905,021
Customer Relationships, Customer Inducements								
and Data Center Lease-Based Intangibles								
	\$	1,467,025	\$	1,506,522	\$	1,400,547	\$	1,252,523
Operating Lease Right-of-use Assets	\$	1,793,807	\$		\$		\$	30° ≫ 27 <u>4</u> 3
Other	\$	213,064	\$	211,995	\$	133, <mark>5</mark> 94	\$	133,823
Total Other Assets, Net	\$	7,947,320	\$	6,159,547	\$	5,604,408	\$	5,291,367
Total Assets	\$	13,720,982	\$	11,857,218	\$	10,972,402	\$	9,486,800
			IN COMPANY	455-11-24	1000		-	
Liabilities and Equity:								
Current Liabilities								
Current Portion of Long-term Debt	\$	123,527	\$	126,406	\$	146,300	\$	172,975
Accounts Payable	\$	303,988	\$	318,765	\$	289,137	\$	222,197
Accrued Expenses and Other Current Liabilities	\$	920,493	\$	752,684	\$	653,146	\$	450,257
Deferred Revenue	\$		\$	264,823	20	241,590	\$	201,128
Total Current Liabilities	\$	1,616,787	\$	1,462,678	\$	1,330,173	\$	1,046,557
Long-term Debt, Net of Current Portion	\$	8,390,183	\$	8,016,417	\$	6,896,971	\$	6,078,206
Long-term Operating Lease Liabilities	\$	1,655,477	\$	State Contraction	\$	1	\$	1. 7 <u>877</u> 8 6 7677 8 11782 6 767 6
Other Long-term Liabilities	\$	131,909	\$	111,331	\$	73,039	\$	99,540
Deferred Rent	\$		\$	121,864	\$	126,231	\$	119,834
Deferred Income Taxes	\$	194,532	\$	183,836	\$	155,728	\$	151,295
Redeemable Noncontrolling Interests	\$	73,113	\$	70,532	\$	91,418	\$	54,697
Total Long-term Liabilities	\$	10,445,214	\$	8,503,980		CARLIES AND	\$	6,503,572
Total Liabilities	\$	12,062,001	\$	9,966,658	\$	8,673,560	\$	7,550,129
Equity			7				3	
Total Stockholders' Equity	\$	1,657,821	\$	1,884,180	\$	2,297,438	\$	1,936,547
Noncontrolling Interests	\$	1,160	\$	1,409	\$	1,404	\$	124
Total Equity	\$	1,658,981	\$	1,885,589	\$	2,298,842	\$	1,936,67
Total Liabilities and Equity	\$	13,720,982	\$	11,852,247	\$	10,972,402	\$	9,486,800

F	Ratio Anal	ysis			
	2019	2018	2017	2016	4 Years Average
Solvency Ratios					
LTD/Total Capitalization	83.50%	80.97%	75.01%	75.84%	78.83%
EBITDA/Interest (Interest Coverage)	3.35	3.41	3.31	3.07	3.29
LTD/EBITDA	6.00	5.75	5.89	6.37	6.00
Profitability Ratios					
Gross Margin	56.92%	57.37%	56.18%	55.35%	56.45%
EBITDA Margin	32.95%	33.01%	30.46%	27.17%	30.90%
EBIT Margin	17.64%	17.88%	16.88%	14.28%	16.67%
Return on Assets (ROA)	2.78%	3.18%	1.80%	1.32%	2.27%
Return on Equity (ROE)	20.04%	17.37%	8.68%	8.57%	13.66%
Trend Analysis					
Revenue Growth	0.41%	9.89%	9.52%	16.74%	9.14%

			Pe	eer Analy	sis	Se		
	11	Direct Comp	etite	or Compariso	n ir	REIT industry		
		VER		NNN		EQIX	SPG	IRM
Market Cap (in 000s)	\$	9,390,000	\$	9,040,000	\$	47,140,000	\$ 36,480,000	\$ 9,160,000
Revenue (in 000s)	\$	1,260,000	\$	642,810	\$	5,340,000	n/a	\$ 4,240,000
Qtrly Rev Growth		- <mark>1.10</mark> %		6.00%		9.70%	15.40%	0.60%
EBITDA (in 000s)	\$	1,070,000	\$	579,560	\$	2,370,000	\$ 4,200,000	\$ 1,398,249
Net Income (in 000s)	\$	238,180	\$	242,440	\$	496,450	n/a	\$ 366 <mark>,</mark> 630
Gross Margin		24.66%		43.14%		9.295	19.19%	8.37%
Operating Margin		39.80%		62.40%		20.99%	0.00%	17.88%
Full Time Employees		180		68		8,090	<mark>3,300</mark>	26,000
Stock Price	\$	9.65	\$	55.27	\$	555.73	\$ 104.22	\$ 31.90
Company's Name	Syn	nbol						
Vereit, Inc		VER						
National Retail Properties, Inc		NNN						
Equinix, Inc		EQIX						
Simon Property Group, INC		SPG						
Iron Mountain, Inc		IRM						

Projection Analysis

								Projection /	Analysis								
Historical											1			Proje	ctions		
Income Statement																	
PERIOD ENDING	31	l-Dec-16		31-Dec-17		31-Dec-18	LTN	1 06 Jun-19	4-year Average	Operating Assumpt.		30-Jun-20	30-Jun-21	State of the second second	1998 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	30-Jun-24	30-Jun-25
Total Revenue	\$	3,511,453	Ś	(in 0 3,845,578		4,225,761	Ś	4,243,250				4,497,845	4,767,716	(in 0 5,006,101	000s) 5,256,407	5,519,227	5,795,188
Cost of Revenue		1,567,777			\$	1,801,582		1,828,043				1,934,073	2,050,118			2,373,268	2,491,931
Gross Profit	\$	1,943,676			\$		\$	2,415,207			-	2,563,772	2,717,598	2,853,478	2,996,152	3,145,959	3,303,257
Total Operating Expenses	\$	1,442,070	\$	1,511,151	\$	1,668,671	\$	1,666,488			-	1,799,138	1,907,086	2,002,441	2,102,563	2,207,691	2,318,075
EBIT	Ś	501,606	\$	649,109	\$	755,508	s	748,719				764,634	810,512	851,037	893,589	938,269	985,182
Interest Expense	Ś	310,662		210 CO. 10 CO. 10 CO. 10 CO.	\$	ALC: NOT A COMPANY OF A COMPANY	\$	417,141				468,254	444,841	421,429	398,016	374,603	351,191
EBT	Ś	190,944		295,534			Ś	331,578			12	296,380	365,670	429,609	495,573	563,665	633,991
Income Tax Expense	\$		1.0	25,947		1000 C 100 C 100 C 100 C 100 C	\$	31,528				88,914	109,701	128,883	148,672	169,100	190,197
Net Income	\$	104,824	\$	183,821	\$	363,351	\$	355,133			e -	207,466	255,969	300,726	346,901	394,566	443,794
Income Statement Assumptions									0.000								101202
Revenue Growth				9.52%		9.89%		0.41%	6.61%			6.00%	6.00%	5.00%	5.00%	5.00%	5.00%
Gross Margin		55.35%		56.18%		57.37%		56.92%	56.45%	57.00%		57.00%	57.00%	57.00%	57.00%	57.00%	57.00%
Operating Exp as % of Revenue		41.07%		39.30%		39.49%		39.27%	39.78%	40.00%		40.00%	40.00%	40.00%	40.00%	40.00%	40.00%
Tax as % of EBT		23.53%		8.78%		10.47%		9.51%	13.07%	30.00%		30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Other Assumptions % of Revenue	-																
Depreciation	\$	452,326	\$	522,376	\$	639,514	\$	649,530				449,785	476,772	500,610	525,641	551,923	579,519
Capex	\$	328,603	\$	343,131	\$	460,062	\$	609,592				449,785	476,772	500,610	525,641	551,923	579,519
Depreciation		12.88%		13.58%		15.13%		15.31%	14.23%	10.00%		10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Capital Expenditures		9.36%		8.92%		10.89%		14.37%	10.88%	10.00%		10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Debt Schedule																	
Short Term Debt	\$	172,975	\$	146,300	\$	126,406	\$	123,527									
Long Term Debt		6,078,206		6,896,971	\$		\$	8,390,183									
Total Debt Outstanding	\$	6,251,181	\$	7,043,271	\$	8,142,823	\$	8,513,710				8,088,025	7,662,339	7,236,654	6,810,968	6,385,283	5,959,597
Increase/Decease										5.00%		(425,686)	(425,686)	(425,686)	(425,686)	(425,686)	(425,686)
Interest Payment				5.66%		5.81%		5.12%	5.53%	5.50%		468,254	444,841	421,429	398,016	374,603	351,191
Ratio Analysis - Assumptions																	
		l-Dec-16		31-Dec-17		31-Dec-18		VI 30-Jun-19				30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	01-Jun-25
EBITDA	\$	953,932	\$	1,171,485	\$	1,395,022	\$	1,398,249				1,214,418	1,287,283	1,351,647	1,419,230	1,490,191	1,564,701
Trend Analysis	_																
Revenue Growth				9.52%		9.89%		0.41%				6.00%	6.00%	5.00%	5.00%	5.00%	5.00%
Solvency Ratios (Leverage Management Ratios)	1																
Total Debt / EBITDA (Incl. CPLTD)		6.55		6.01		5.84		6.09				6.66x	5.95x	5.35x	4.80x	4.28x	3.81x
EBITDA / Interest Coverage Ratio		3.07		3.31		3.41		3.35				-2.59x	-2.89x	-3.21x	-3.57x	-3.98x	-4.46x
EBIT / Interest Coverage Ratio		1.61		1.84		1.85		1.79				-1.63x	-1.82x	-2.02x	-2.25x	-2.50x	-2.81x
Profitability Ratios																	
Tax	-										1				122220200000		57.00%
Gross Margin %		55.35%		56.18%		57.37%		56.92%				57.00%	57.00%	57.00%	57.00%	57.00%	57.00%
Gross Margin % EBITDA Margin %		55.35% 27.17%		56.18% 30.46%		57.37% 33.01%		56.92% 32.95%				57.00% 27.00%	57.00% 27.00%	57.00% 27.00%	57.00% 27.00%	57.00% 27.00%	27.00%

Assumptions:

- Revenue growth will fluctuate between 6.00% to 5.00% for upcoming years of 2020 to 2025 because of historical healthy average of 6.61%. Even though previous years data show growth rate up to 9.89%, challenges in the global market, as a company operates in about 50 countries throughout the world, Iron Mountain is exposed to not only the currency exchange risk that tends to even out over time, but the more serious risk of a number of regulations different from the United States, increased political instability in some countries and the change in preferences towards the digitalization.
- Gross Margin will improve from 56.45% to 57% as a result of margin improvement from efficiencies.
- Operating Expenses as a % of Revenue will increase slightly from 39.78% to 40.00% due to development of other sectors of the business, such as digitalization.
- Depreciation and Capital Expenditures will stay consistent with historical levels of 10%.

Results:

• The company generates FCF of \$1.21B to \$1.56B in the future five years. The cash flows are healthy to support ongoing deleveraging and re-investing in development of the company.

Valuation Analysis

Calculations		SP	SO	SP * SO = EQ	D	C	EQ + D - C = EV
Company	Symbol	Stock Price (8/13/2019)	20 - 20 C	Equity Value	Debt (ST<)	Cash	Enterprise Value
					(in 000s)		
Iron Mountain Incorporated	IRM	\$ 30.	98 286,820	\$ 8,885,683.	5 \$ 10,380,000.0	\$ 162,000.0	\$ 19,103,683.

		_	М	ETHOD #4 - Avera	ıge	EBITDA Ind	ust	ry Trading N	lulti	iples						
Calculations			SP	SO	SP * SO = EQ			D	С			EQ + D - C = EV		E	EV / E	
Company	Symbol		ck Price 3/2019)	Stocks Outstanding (\$000)		Equity Value (\$000)		Debt (ST<) (\$000)		Cash (\$000)	E	nterprise Value (\$000)	EBI		EBITDA Multiple	Beta
Vereit, Inc. National Retail Properties,	VER	\$	9.61	968,260	\$	9,304,978.6	\$	(in 000s) 6,260,000.0		12,790.0	\$	15,552,188.6	\$	1,070,000	14.53	0.20
Inc. Equinix, Inc.	NNN EQIX	\$ \$	54.22 543.08	162,680 80,390		8,820,509.6 43,658,201.2		2,930,000.0 1,220,000.0		2,210.0 1,610,000.0		11,748,299.6 43,268,201.2		579,200 2,370,000	20.28 18.26	0.1 0.6
Simon Property Group, Inc.	SPG	\$	154.43	308,990	\$	47,717,325.7	\$	23,320,000.0	\$	479,780.0	\$	70,557,545.7	\$	4,200,000	16.80	1.00
Iron Mountain Incorporated	IRM	\$	30.98	286,820	\$	8,885,683.60	\$	10,380,000.0	\$	162,000.0	\$	19,103,683.60	\$	1,398,249	13.66	0.7
EBITDA * Average Multiple	\$ 1,39	8,249	16.71										Ave	erage	16.71x	0.57
Iron Mountain Inc.'s Enterprise Value	\$ 23,361,	116.3														

	VIETHOD #6 - Dis	count	Cash Flow Valu	ation Analysis	
Amount	% Cap	200	Return/Inter	After Tax	WACC
8,885,68	34 4	5.8%	7.95%	7.95%	3.64%
10,380,00	00 5	4.2%	6.00%	4.20%	2.28%
19,265,68	34 10	0.0%		_	5.92%
1.6	5% (given)				
9.0	0% (given)				
0.7	'0x				
30.00	0%				
	Amount 8,885,64 10,380,00 19,265,68 9,00 0,7	Amount % Cap 8,885,684 44 10,380,000 55	Amount % Cap 8,885,684 45.8% 10,380,000 54.2% 19,265,684 100.0% 1.65% (given) 9.00% (given) 0.70x 0.70x	Amount % Cap Return/Inter 8,885,684 45.8% 7.95% 10,380,000 54.2% 6.00% 19,265,684 100.0% 54.2% 1.65% (given) 9.00% (given) 0.70x	8,885,684 45.8% 7.95% 7.95% 10,380,000 54.2% 6.00% 4.20% 19,265,684 100.0% 4.20% 4.20% 1.65% (given) 9.00% (given) 0.70x 4.20%

Discount Cash Flow V	aluation Analysis		year (n) =		1		2		3	4	_	5		6	
	Projected (yr1-yr6)		ut Actual			_						EXIT YEAR			
	assumptions	-	30-Jun-19	1	30-Jun-20	1	30-Jun-21		30-Jun-22	30-Jun-23		30-Jun-24	_	30-Jun-25	
Revenues		\$	4,243,250	\$	4,497,845	\$	4,767,716	\$	5,006,101	\$ 5,256,407	\$	5,519,227	\$	5,722,886	
Revenue Growth Assumptions					6.0%		6.0%		5.0%	5.0%		5.0%		4.7%	80%
Cost of Revenues (CoGS)	43.0%	\$	(1,828,043)	\$	(1,934,073)	\$	(2,050,118)	\$	(2,152,624)	\$ (2,260,255)	\$	(2,373,268)	\$	(2,460,841)	
Operating Expenses	40.0%	\$	(739,380)		(1,697,300)	\$	(1,799,138)	\$	(1,907,086)	\$ (2,002,441)	\$	(2,102,563)	\$	(2,575,299)	
EBIT		\$	748,719	\$	866,472	\$	918,460	\$	946,392	\$ 993,711	\$	1,043,397	\$	686,746	
Less Taxes / % of EBIT	30.0%			\$	(259,941)	\$	(275,538)	\$	(283,917)	\$ (298,113)	\$	(313,019)	\$	(259,941)	
Plus Depreciation	10.0%			\$	449,785	\$	476,772	\$	500,610	\$ 525,641	\$	551,923	\$	449,785	
Less Capex	10.0%			\$	(449,785)	\$	(476,772)	\$	(500,610)	\$ (525,641)	\$	(551,923)	\$	(449,785)	
Cash Flow		\$	748,719	\$	606,530	\$	642,922	\$	662,474	\$ 695,598	\$	730,378	\$	606,530	
EBITDA Terminal Value	Assumptions	\$	1,398,249	\$	1,316,256	\$	1,395,232	\$	1,447,002	\$ 1,519,352	\$	1,595,319	s	915,662	
	Assumptions 16.71x			(50)3			the last					26 652 652	/		
EBITDA Multiple Method	5.92%				TDA x Market EBITDA t Yr Cash Flow / (WAC						\$	26,653,652			
Perpetuity Method Average	5.92%			Next	Tr Cash Flow / (WAC		vext if Rev Growth)				2	30,947,773 25,331,844			
Average Less Debt Outstanding (at Exit)											ç			(75% of orgina	Dobt)
Plus Cash (at Exit)											e e	(7,785,000)	1000	(12% of orgina	i Debt)
Equity Value at Terminal											\$	17,546,844			
				220		7.62									
Equity Cash Flows				\$	606,530	- 725		1000	662,474	 695,598	\$	17,896,553			
PV Table or (1/[(1+i)^n]			• <u>\$</u>	0.9263548	\$	0.8581332	\$	0.7949358	\$ 0.7363926	\$	0.6821608			
	Present Value of Equity			\$	561,862	\$	551,713	\$	526,624	\$ 512,233	\$	12,208,327			
Tota	al Present Value of Equity		10,380,000												
	+ PV of Debt =		10,380,000												
	- Less Cash =		(162,000)												
Iron Mountain Inc's EV		\$	20,598,000												

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Valuation Analysis Discussion:

Analyzing Iron Mountain's (IRM) current trading Enterprise Value (EV) with trading EV of their competitors, IRM is undervalued at EBITDA multiple of 13.66x versus average of 16.71x for selected peers in Real Estate Investment Trust' Industry, adding that the peer companies were chosen to have the closest EBITDA multiple to the multiple of IRM. The results of Peer Analysis Method show that the company should be valued at \$45.82, higher than current \$30.98.

DCF Analysis method shows that company is undervalued as well. Projecting a moderate low growth on the future cash flows brings smooth line of cash flows in the future which evaluate IRM at \$36.19, higher than \$30.98 of current price.

Valuation Analysis Results:

	_	EV		Debt		Cash		Eq Value	Shares Outs	S	tock Price
Method #1 - Current											
Market Price	\$	19,103,684	\$	10,380,000	\$	162,000	\$	8,885,684	286,820	\$	30.98
METHOD #4 - Average											
EBITDA Industry Trading											
Multiples	\$	23,361,116	\$	10,380,000	\$	162,000	\$	13,143,116	286,820	\$	45.82
Method #6 - Discount Cash		1.1 A						An the			
Flow Valuation Analysis	\$	20,598,000	\$	10,380,000	\$	162,000	\$	10,380,000	286,820	\$	36.19
Average of methods	\$	21,020,933	\$1	10,380,000	Ś	162,000	Ś	10,802,933	286,820	Ś	37.66

ENTEPRISE VALUATION ANALYSIS

Based on the results of three methods of valuation, such as Valuation by Current Market Price, Valuation by comparing the company to its main peers in the industry and EBITDA multiple and Discounted Cash Flow Valuation methods, the conclusion is that Iron Mountain Corporation is trading at undervalued price. Iron Mountain is one of the largest records and information management companies in the world. The company serves a variety of industries, including banking, healthcare, accounting, entertainment, insurance, and governments around the globe to provide them with their information storage and information destruction needs. Adding to the company's resilient business model is the fact that the company boasts a 98% customer retention rate, which is in large part due to the fact that the economics of physical document storage generally make it more feasible for companies to stick with Iron Mountain than to switch to another company. Although Iron Mountain offers data protection services, shredding, digital solutions, and data centers, the company's physical document storage segment accounts for 63% of its total revenue and over 80% of its gross profits. The company also is diversifying into data centers and while the segment is only 6% of the company's revenue, it is the company's fastest growing segment with the highest margins. The efforts to bolster its data center segment is in the early innings of what will be a years long process to establish itself as a major data center company, on top of its status as a leading physical storage company. While the company is facing a risk increasing cost of operations due to increase focus of government and customers on the protection of data security, I still believe the company will successfully drive growth going forward.